

## 2017 Operating Budget Executive Summary

### 2016 Budget Review

The Village of New Concord enjoyed a fiscally responsible 2016. Total budget expenses were 10% less than the approved 2016 permanent appropriations. The general fund expenditures decreased 2.5% from 2015. Fire/EMS, Water and Sewer expenditures were consistent with 2015 while Swimming Pool expenditures increased 40%. The total 2016 carryover amount for the Village was \$633,031.

There were numerous unanticipated expenses in 2016. A few of these expenses include the Transportation Enhancement Project resulted in \$29,400 from the general fund as well as a two year debt note of \$49,362. Preliminary engineering fees for the Ground Water Storage Tank resulted in the use of \$30,000 from the Water Fund. The Village had the opportunity to make major repairs to a section of Cherry Lane for \$14,000 from the Street Assessment Fund.

2016 was the first year that the Village received the full amount of the additional .05% increase for safety services. The total amount received for Income Taxes in 2016 was \$905,704. Of this amount \$301,901 was allocated to Village Safety Services.

Total 2016 revenue for the Village of New Concord increased 7% from 2015. Overall general fund revenue increased 9.5% from 2015. Fire/EMS, Water and Sewer revenue were consistent with 2015. The Swimming Pool showed a slight decrease from 2015.

### 2017 Budget Proposal

The Village of New Concord has proposed \$4,630,813 in expenditures and \$4,217,617 in projected revenues. A key component to ensuring fiscal sustainability is the Village's insistence on projecting revenues low and estimating expenses high. This approach ensures that, should unanticipated financial constraints befall the Village, operations will continue as normal or be easily scaled back to appropriate levels.

Some major projects and initiatives the Village is considering for 2017 include:

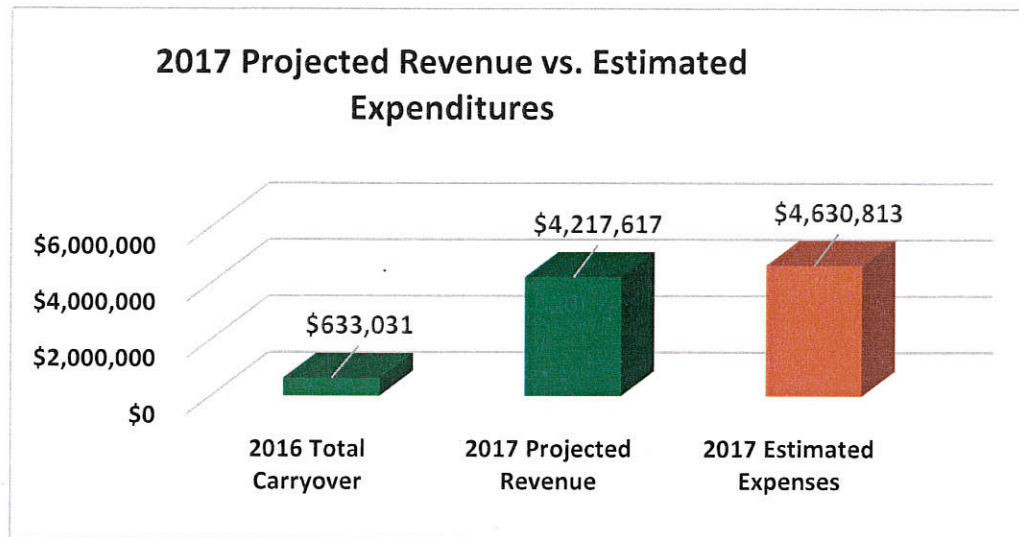
- Replacement of the Ground Water Storage Tank and associated water distribution lines
- Sewer line televising
- Addition of a 4<sup>th</sup> Water & Wastewater Plant Operator position
- Pay increase for Part-time Fire & EMS staff
- Replacement of SCBA Bottles for Fire Department
- Active Shooter kits for the Police Department
- Roof replacement at Wastewater Plant lab building
- Brick Street repair
- Annual Street Improvement project
- Bucket truck for the Operations Department

Village staff would like to thank Council, the Mayor and the New Concord community for all of your support. We're dedicated to continuous improvement of Village services and are glad to serve the community.

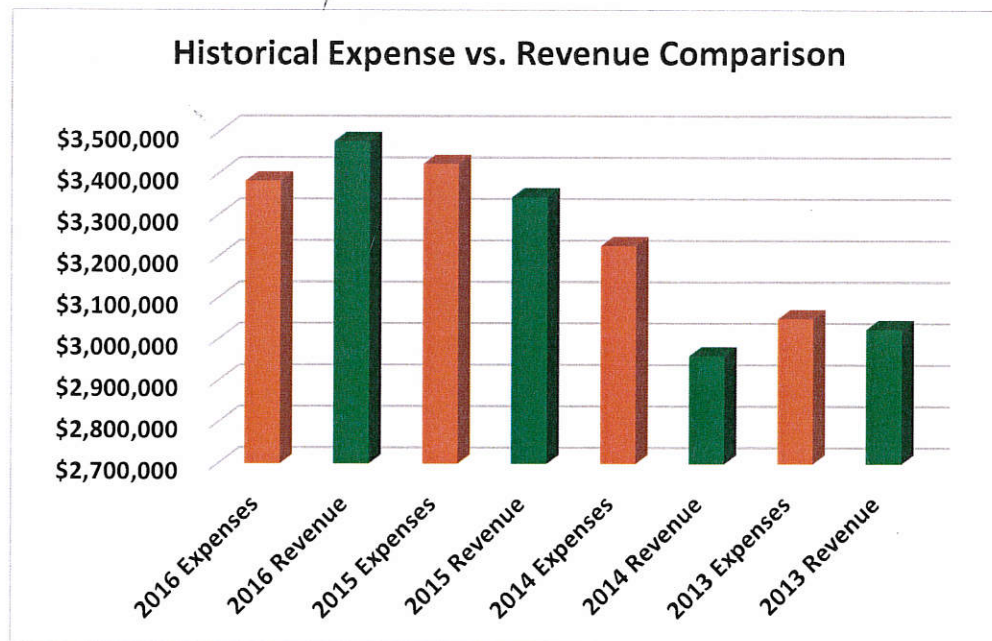
## Major Village of New Concord Departments/Funds Review

Major Departments/Funds	2016 Carryover	Proposed 2017 Expenses	Projected 2017 Revenue
General Fund	\$90,178	\$1,249,939	\$1,069,650
Administration Department		\$818,774	
Police Department		\$313,165	
Fire Department	\$169,651	\$828,055	\$687,000
Operations Department (Includes street assessment, MLV and Permissive tax)	\$36,655	\$330,580	\$298,600
Water Department	\$139,001	\$639,343	\$539,000
Wastewater Department	\$92,710	\$570,017	\$505,000
NCAARD	\$25,315	\$30,300	\$21,000
Pool	\$213	\$47,400	\$30,000
<b>Total Operating Budget</b>	<b>\$633,031</b>	<b>\$4,630,813</b>	<b>\$4,217,617</b>

## Village of New Concord 2017 Operating Budget Summary

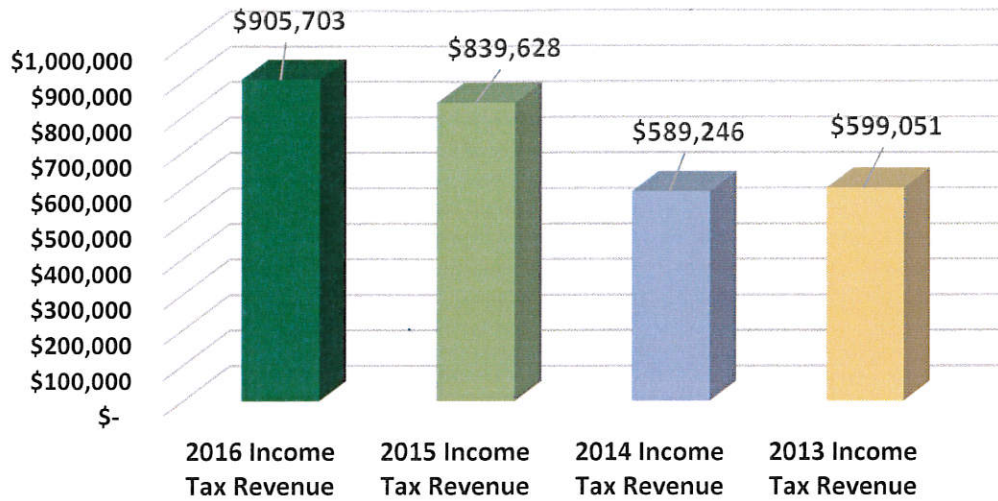


The Village of New Concord develops the operating budget by estimating future expenditures high and projecting future revenues low. This conservative approach to budgeting helps to ensure that the Village remains fiscally sound. In 2017 the village estimates \$4,630,813 in expenditures and projects \$4,217,617 in revenue. The carryover, unspent funds, from 2016 totals \$633,031. The carryover is used to provide funding for the beginning of the new fiscal year.



This graph depicts the historical revenue received as compared to the expenditures made by the Village of New Concord from 2013 through 2016.

### Historical Income Tax Revenue Comparison



The graph above shows the amount of income tax received by the Village of New Concord from 2013 through 2016. The sizeable increase between 2014 and 2015 is a result of the increased Safety Service income tax (.05%). The total amount of additional income tax generated was fully realized in 2016 and the Village anticipates receiving a similar amount during 2017.



2017 Village of New Concord Debt										
Issue	Dept.	Principal Outstanding 1/1/2017	Principal Issued in 2017	Principal Retired in 2017	Principal Outstanding 12/31/2017	Payment Due in 2017	Interest Rate	Term	Start-End	Pay Dates
<b>Sewer Debt</b>										
Sewer Sludge Press L/P (Huntington Bank)	Sewer	21,123		15,328	5,795	16,455.87	5.2%	10 year	08-18	2/5
OWDA-WWTP Clarifiers Loan	Sewer	75,696		11,646	64,050	11,646	0.0%	20 years	03-23	1/1 & 7/1
Refinance Sewer Bonds - Community Bank	Sewer	288,553		27,018	261,535	38,809.72	4.1%	14 years	12-25	2/4 & 8/4
OWDA-East Sewer Loan	Sewer	85,383		7,752	77,631	8,586	1.0%	20 years	07-27	1/1 & 7/1
OPWC West Sewer Loan	Sewer	200,141		8,516	191,625	8,517	0.0%	30 year	11-40	1/31
2011 USDA Sewer Bonds	Sewer	528,420		10,000	518,420	22,291.75	2.2%	40 years	12-51	4/1
<b>Water Debt</b>										
OWDA Water Improvement Loan	Water	356,589		71,677	284,912	92,537	5.8%	25 year	96-21	1/1 & 7/1
OWDA N. Friendship Water Line	Water	45,503		6,950	38,553	8460.9	3.4%	10 year	12-22	1/1 & 7/1
OPWC West Tank Repair Loan	Water	130,120		10,843	119,277	10,843	0.0%	10 year	14-28	1/31
<b>Fire Department Debt</b>										
Firetruck L/P (Community Bank)	Fire	107,510		52,621	54,889	57,253.62	3.6%	10 year	08-18	5/31
EMS Squad L/P (Century Bank)	Fire	51,425		25,715	25,710	27,800.57	4.0%	7 years	12-18	5/15
2016 Ford Braun Medic L/P (Huntington Bank)	Fire		254,120		254,120	0.00	2.85%	7 year	18-24	2/1
<b>Operations Department Debt</b>										
2015 Ford Pick-up L/P (Century Bank)	Operations	19,974		4,798	15,176	5,329.07	2.65%	5 year	16-20	1/9
<b>Police Department Debt</b>										
2014 Cruiser (Century Bank)	Police	11,845		5,845	6,000	6,159.14	2.7%	5 year	14-18	10/23
2016 Ford Cruiser L/P (Huntington Bank)	Police		29,028		29,028	0.00	2.35%	3 year	18-20	1/1
<b>Administration Department Debt</b>										
2011 Ford Dump Truck L/P (Community)	Operations	13,468		6,591	6,877	7,172.99	4.2%	7 year	12-18	1/25
Trans/Lighting Project Note (Century Bank)	General	49,362		25,623	23,739	25,632.31	2.50%	2 year	17-18	3/15
Facilities G. O. Bond (Fifth/Third Bank)	General	125,000		60,000	65,000	69,500	4.8%	15 year	04-18	12/1 & 6/1
TIF Bond	General	145,130		23,072	122,058	25,811.26	1.9%	8 year	15-22	10/25
<b>Total</b>		<b>2,255,242</b>	<b>283,148</b>	<b>373,995</b>	<b>2,164,395</b>	<b>442,806</b>				

L/P = Lease Purchase

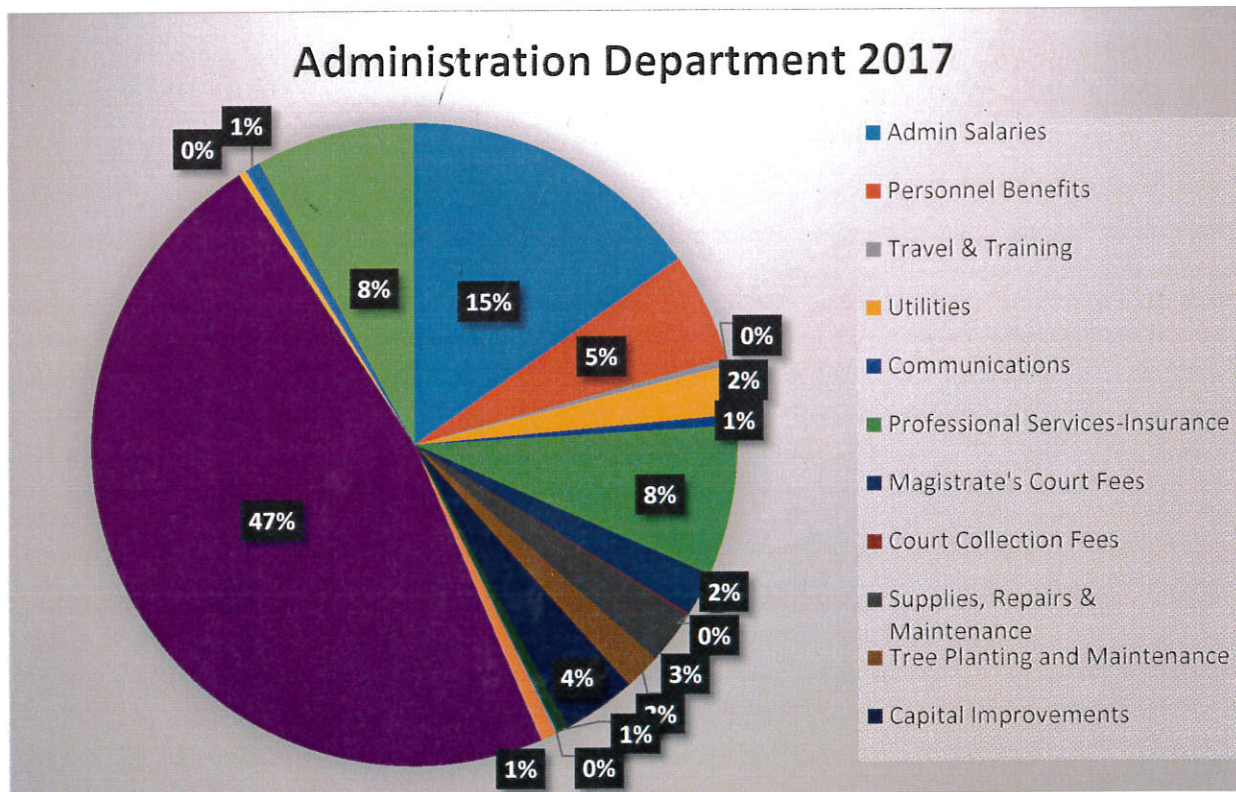


## Administration Department

### Objectives and Activities

- Village Administration which includes: Economic Development activities, event administration, community development activities, facilitation of the street tree and sidewalk programs, resolution of resident concerns, coordination with Village committees, Council members and the Mayor.
- Fiscal administration of the Village including: payroll processing, payment of bills, monitoring operating budget fund expenditures, and tracking revenues.
- Collection of 1.5% income tax from individuals and businesses.
- Collection of water revenue including: water usage billed to residents, bulk water sales, water tap fees, miscellaneous water revenue, and penalty fees.
- Ensure prompt, fair and impartial hearings for persons cited for violating Village of New Concord municipal ordinances.
- Assist property owners with Zoning inquiries; ensure that property owners are aware of any applicable Village Code issues affecting their potential projects; and facilitate appropriate resolutions to any potential violations

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Village Administrator	1	1
Fiscal Officer	1	1
Tax Administrator/Court Clerk/Administrative Assistant	1	1
Utility Billing Clerk/Administrative Assistant	1	1
Zoning Officer	.5	.5
Management Intern	1	1



## 2017 Administration Department Major Expenses

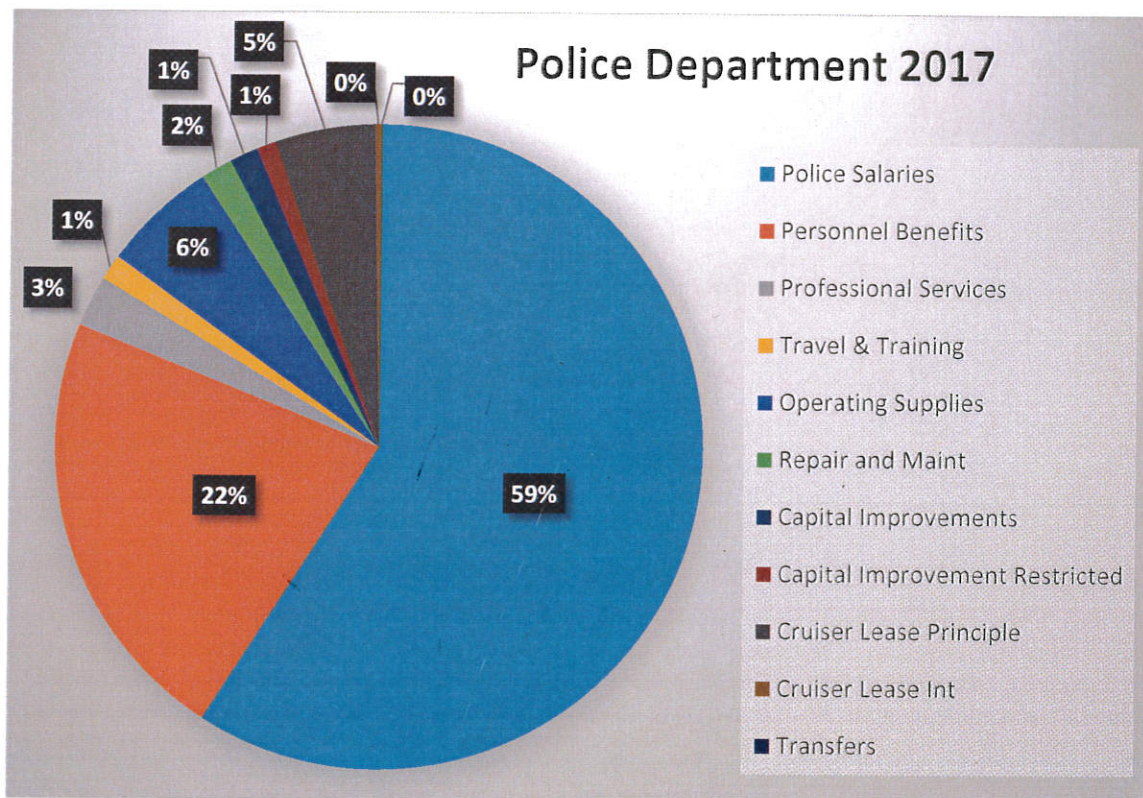
Tree Program (Trimming, Removal & Planting)	\$15,000
Village Hall Parking Lot Repair	\$5,000
Village Hall Exterior Renovation	\$5,000
Sidewalk Repair	\$10,000

## Police Department

### Objectives and Activities

- Provide quality, professional public safety services
- Maintain 24/7 police coverage in the Village
- Ensure that all officers receive proper education and training.
- Effectively increase the overall safety in the Village

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Chief of Police	1	1
Sergeant	1 (vacant)	1 (vacant)
Police Officer	4	4
Auxiliary Officer	8	8



## 2017 Police Department Major Expenses

Active Shooter Kits	\$2,500
Shotguns (2)	\$1,200
Uniform Allowance	\$2,000



New Concord Police Department									
Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost	Amount Owed
Cruiser	2014	Good	2 years	40,247	2018	5 years	\$35,000(w/ equip)	\$ 28,468.00	\$ 5,538.00
Escape	2012	Good	4 years	69,024	2016	5 years	\$35,000(w/ equip)	\$ 24,159.00	\$ 17,500.00
Escape Laptop	2012	Fair	5 years		2018	4 years	\$ 3,500.00	\$ 2,000.00	\$ -
Cruiser Laptop	2012	Fair	5 years		2018	4 years	\$ 3,500.00	\$ 2,000.00	\$ -
Shot Guns	2003	poor	14		2017	10years	\$1,000.00	n/a	\$ -
Handheld Radar	n/a	Fair	n/a		2017	7 years	\$ 1,000.00	n/a	\$ -
AR Rifles	2015	Great	0		unknown	10 Years	\$ 1,000.00	\$ 850.00	\$ -

#### Large Capital Improvement Items

Garage to house cruisers and equipment - \$50,000+

Property for shooting range & training area - \$20,000+

Major office improvements or possible location change - \$50,000+

#### Additional Equipment Needs/Costs:

##### 2017 Budget Items

Active Shooter Kits-(Vests, helmets)- \$ 2500.00

Shotguns- \$1000.00

##### 2018 Budget Items

Office furniture - \$1,000

Computers- \$3500.00

##### 2019 Budget Items

Duty Weapons - \$6,000

## New Concord General Fund

2016 Proposed General Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>Police Department Expenditures</b>					
Police Salaries	\$170,880.00	\$ 189,558.00	111%	\$ 185,000.00	-2%
Personnel Benefits	\$53,000.00	\$ 60,458.00	114%	\$ 69,000.00	88%
Professional Services	\$5,000.00	\$ 15,130.00	303%	\$ 8,000.00	-47%
Travel & Training	\$5,000.00	\$ 3,070.00	61%	\$ 4,000.00	77%
Operating Supplies	\$20,500.00	\$ 15,104.00	74%	\$ 18,000.00	84%
Repair and Maint	\$5,500.00	\$ 2,481.00	45%	\$ 5,000.00	50%
Capital Improvements	\$10,000.00	\$ 14,119.00	141%	\$ 4,500.00	-68%
Capital Improvement Restricted	\$0.00	\$ -	0%	\$ 3,000.00	0%
Cruiser Lease Principle	\$11,029.00	\$ 11,029.00	100%	\$ 15,645.00	70%
Cruiser Lease Int	\$668.00	\$ 663.00	99%	\$ 1,020.00	65%
Transfers	\$2,000.00		0%	\$ -	
<b>Total Police</b>	<b>\$283,577.00</b>	<b>\$ 311,612.00</b>	<b>110%</b>	<b>\$ 313,165.00</b>	<b>10%</b>
<b>Administration Department Expenditures</b>					
Admin Salaries	\$130,000.00	\$ 111,054.00	85%	\$ 125,000.00	89%
Personnel Benefits	\$52,000.00	\$ 37,298.00	72%	\$ 45,000.00	83%
Travel & Training	\$2,000.00	\$ 1,991.00	100%	\$ 3,000.00	66%
Utilities	\$24,000.00	\$ 18,276.00	76%	\$ 20,000.00	91%
Communications	\$4,000.00	\$ 3,791.00	95%	\$ 4,500.00	84%
Professional Services-Insurance	\$75,000.00	\$ 60,272.00	80%	\$ 62,000.00	97%
Magistrate's Court Fees	\$9,000.00	\$ 16,759.00	186%	\$ 18,000.00	93%
Court Collection Fees	\$500.00	\$ 496.00	99%	\$ 600.00	83%
Supplies, Repairs & Maintenance	\$28,000.00	\$ 20,304.00	73%	\$ 22,000.00	92%
Tree Planting and Maintenance	\$8,000.00	\$ 11,062.00	138%	\$ 15,000.00	74%
Capital Improvements	\$10,500.00	\$ 2,907.00	28%	\$ 30,000.00	10%
Capital Improvement Restricted	\$0.00	\$ -	0%	\$ 5,000.00	0%
One Ton Lease Interest	\$853.00	\$ 853.00	100%	\$ 582.00	-32%
One Ton Lease Principle	\$6,320.00	\$ 6,320.00	100%	\$ 6,592.00	96%
Transfers	\$367,000.00	\$ 383,126.00	104%	\$ 387,000.00	99%
Income Tax Refunds	\$2,500.00	\$ 3,741.00	150%	\$ 3,000.00	-20%
Facilities Bond Interest	\$9,500.00	\$ 9,500.00	100%	\$ 6,500.00	-32%
Facilities Bond Principle	\$60,000.00	\$ 60,000.00	100%	\$ 65,000.00	92%
<b>Total Administration</b>	<b>\$789,173.00</b>	<b>\$ 747,750.00</b>	<b>95%</b>	<b>\$ 818,774.00</b>	<b>91%</b>
<b>Elected Officials Expenditures</b>					
Elected Officials Salaries	\$9,860.00	\$ 10,118.00	103%	\$ 10,800.00	9%
Personnel Benefits	\$1,200.00	\$ 896.00	75%	\$ 1,200.00	7%
<b>Total Elected Officials</b>	<b>\$11,060.00</b>	<b>\$ 11,014.00</b>	<b>100%</b>	<b>\$ 12,000.00</b>	<b>9%</b>

General Fund Misc. Expenditures					
Auditor & Treas Fees	\$2,200.00	\$ 3,940.00	179%	\$ 4,000.00	10%
State Examiner's Fees	\$3,000.00	\$ 17,671.00	589%	\$ 7,000.00	-60%
Worker's Compensation	\$13,000.00	\$ 20,221.00	156%	\$ 25,000.00	8%
Election Expense	\$0.00	\$ -	0%		0%
Transfers	\$5,000.00	\$ -	0%	\$ -	0%
Advance Out	\$0.00	\$ -	0%	\$ -	0%
Contingency Fund	\$70,000.00	\$ 61,649.00	88%	\$ 70,000.00	9%
<b>Total Misc. Expenses</b>	<b>\$93,200.00</b>	<b>\$ 103,481.00</b>	<b>111%</b>	<b>\$ 106,000.00</b>	<b>10%</b>
<b>TOTAL GENERAL FUND</b>				<b>\$1,249,939.00</b>	<b>9%</b>
<b>***General Fund Permanent Appropriations for 2017: \$1,251,828</b>					



## New Concord Misc. Funds

2016 Proposed Misc. Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	
<b>Community Commons TIF Expenditures</b>					
Bond and Note Principal	\$22,645.00	\$ 22,644.00	100%	\$ 23,072.00	2%
Bond and Note Interest	\$3,167.00	\$ 1,049.00	33%	\$ 2,740.00	62%
<b>Total Incent Dist Debt Fund</b>	<b>\$25,812.00</b>	<b>\$ 23,693.00</b>	<b>92%</b>	<b>\$ 25,812.00</b>	<b>8%</b>
<b>***Permenant Appropriations for Incent Dist Debt Fund: \$26,000</b>					
<b>South Friendship Drive Development Expenditures</b>					
S Friendship Professional Svcs	\$20,000.00	\$ 21,535	108%	\$ 3,000	-86%
Miscellaneous	\$0.00	\$ -	0%	\$ -	0%
Capital Improvements	\$0.00	\$ -	0%	\$ -	0%
Transfer Out	\$0.00	\$ -	0%	\$ -	0%
Advance Out	\$0.00	\$ -	0%	\$ -	0%
<b>S Friendship Improvement Fund</b>	<b>\$20,000.00</b>	<b>\$ 21,535</b>	<b>108%</b>	<b>\$ 3,000</b>	<b>-86%</b>
<b>***Permenant Appropriations for S. Friendship Improvement Fund: \$3,655</b>					
<b>Water System Improvement Fund</b>					
Professional Services	\$ -	\$ -	0%	\$ -	0%
Capital Improvments	\$ -	\$ -	0%	\$ 850,000.00	0%
Transfer Out	\$ -	\$ -	0%	\$ -	0%
Avance Out	\$ -	\$ -	0%	\$ -	0%
<b>Total Water Syst. Improv. Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 850,000.00</b>	<b>0%</b>
<b>***Permenant Appropriations for Water System Improv. Fund: \$850,000</b>					

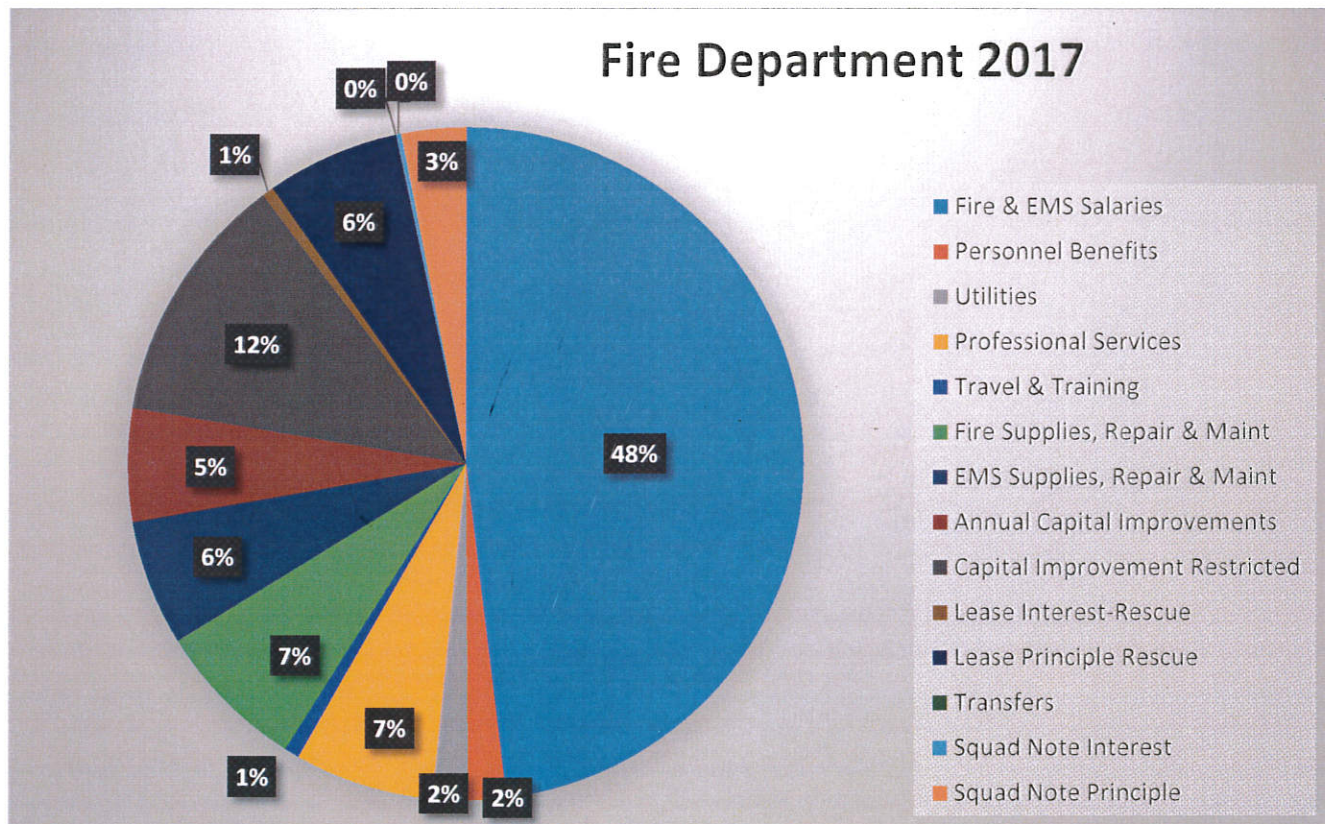
## Fire Department

### Objectives and Activities

- Provide fire and EMS protection services and preserve the well-being and health to the residents of New Concord and those residing in the surrounding coverages areas.
- Continue education efforts with businesses, residents and school district.
- Maintain a high standard of training and education, act and perform in a safe manner, be courteous to all, and treat everyone in a professional manner.

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Fire Chief	1	1
Officer/FF2/EMT	6.5	6.5
FF2/EMT	1	1
FF1/Medic	.5	.5
FF1/EMT or Medic	2.5	2.5

\*\*\*Currently there are 11 Volunteer Fire Fighters





## 2017 FIRE DEPARTMENT MAJOR EXPENSES

40 SCBA Bottles	\$38,000
Skid Unit for new Gator	\$3,500
20 sets of turnout gear	\$44,000
Testing for turnout gear	\$10,000
New Flooring in Administration Building	\$8,000
Annual Physicals for NCFD Staff (40)	\$60,000

Chief Gates has applied for a grant to cover the cost of the new turnout gear and is waiting to hear back. Turnout gear expires after a 10 year period. Expired gear would be a major liability to the Village if a Firefighter is hurt on the job while wearing it.

Chief Gates would like to explore the option of providing annual physicals for NCFD staff, paid and volunteer. Not having these physicals could pose a potential liability for the Village.

# New Concord Fire Department

Vehicle/Equipment	Year	Condition	Age (years)	Mileage	Hours	Target Replacement Year	Life Expectancy of New Unit (Years)	Estimated Replacement Cost	Original Cost	Notes
Engine 903	1998	Good	18	40621	3021		20	\$ 500,000	\$ 250,000	
Tanker 901	1995	Fair	21	60157	2688.8		20	\$ 250,000	\$ 135,000	
Truck 901	1990	Good	26	35700	4750.2		Unknown	\$ 1,000,000	\$ 50,000	purchased used in 2012
Engine 902	1991	Fair	25	48657	4297		20	\$ 500,000	\$ 50,000	purchased used in 2005
Medic 903	1998	Poor	18	162939		2016	8 to 10	\$ 215,000	\$ 100,000	
Medic 902	2003	Fair	13	33019			8 to 10	\$ 215,000	\$ 3,000	purchased used in 2013
Brush 901	2008	Good	8	29223			20	\$ 100,000	\$ 85,000	
Rescue 901	2009	Excellent	7	40988	998		20	\$ 600,000	\$ 450,000	
Medic 905	2011	Excellent	5	125235			10	\$ 215,000	\$ 181,250	
**Support 901								\$ 50,000		
**Chief's Command								\$ 50,000		

## New Concord Fire Department

2016 Proposed Fire Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>Fire Department Expenditures</b>					
Fire & EMS Salaries	\$358,500.00	\$ 362,995.00	101%	\$ 398,000.00	9%
Personnel Benefits	\$15,000.00	\$ 10,646.00	71%	\$ 15,000.00	29%
Utilities	\$15,000.00	\$ 13,923.00	93%	\$ 14,000.00	1%
Professional Services	\$55,000.00	\$ 61,614.00	112%	\$ 55,000.00	-10%
Travel & Training	\$5,000.00	\$ 3,744.00	75%	\$ 6,000.00	36%
Fire Supplies, Repair & Maint	\$50,000.00	\$ 46,729.00	93%	\$ 60,000.00	22%
EMS Supplies, Repair & Maint	\$50,000.00	\$ 64,863.00	130%	\$ 50,000.00	-23%
Annual Capital Improvements	\$45,000.00	\$ 32,706.00	73%	\$ 45,000.00	27%
Capital Improvements Restricted	\$0.00	\$ -	0%	\$ 100,000.00	0%
Lease Interest-Rescue	\$6,824.00	\$ 6,807.00	100%	\$ 4,633.00	-32%
Lease Principle Rescue	\$50,429.00	\$ 50,447.00	100%	\$ 52,621.00	4%
Transfers	\$100,000.00	\$ -	0%	\$ -	0%
Squad Note Interest	\$3,128.00	\$ 3,131.00	100%	\$ 2,086.00	-33%
Squad Note Principle	\$25,715.00	\$ 25,715.00	100%	\$ 25,715.00	0%
<b>Total Fire and EMS</b>	<b>\$779,596.00</b>	<b>\$ 683,320.00</b>	<b>88%</b>	<b>\$828,055.00</b>	<b>17%</b>

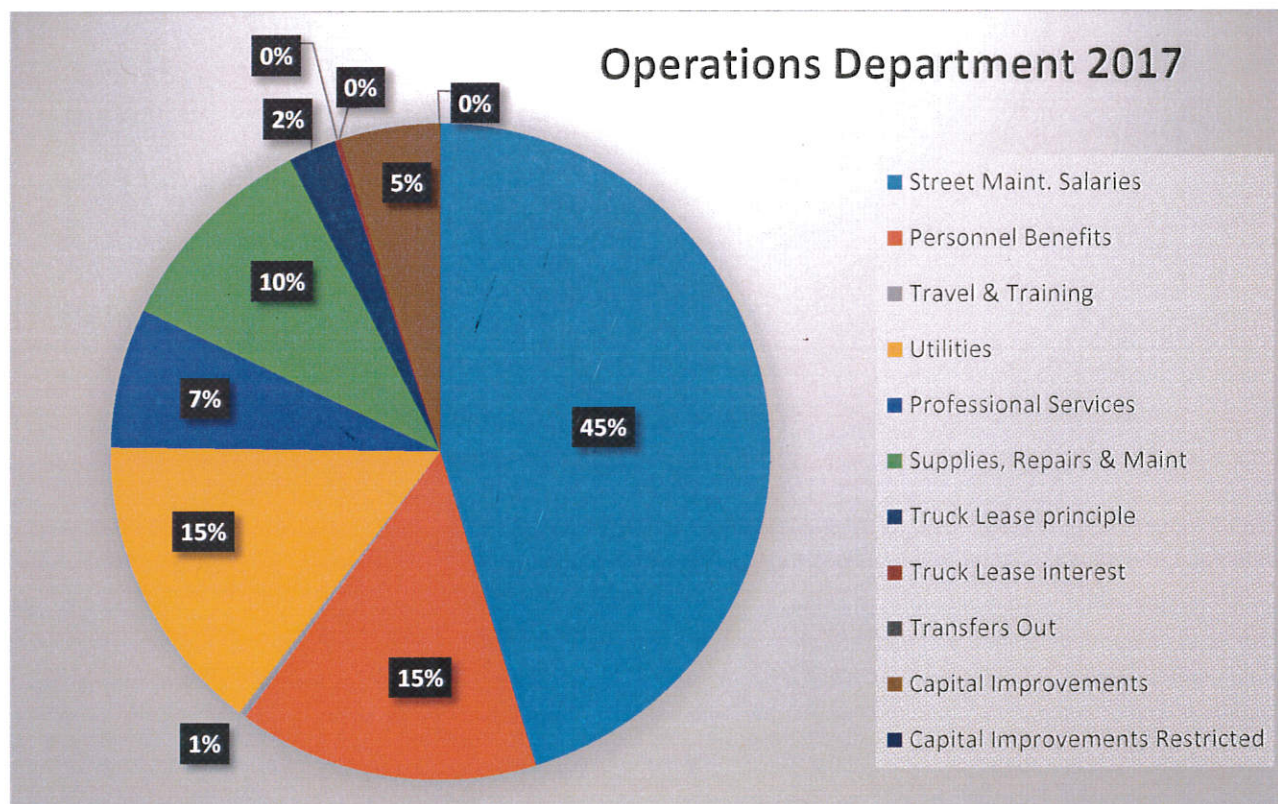
\*\*\*Fire & EMS Fund Permenant Appropriations: \$853,491

## Operations Department

### Objectives and Activities

- Water Distribution System
- Water Meter Reading
- Sewer Collection System
- Storm Sewer Maintenance
- Roadway and Alley Maintenance
- Street Light and Traffic Signal Maintenance
- Street Sweeping, Snow Plowing and Leaf Pick-up
- Open-space and Park Maintenance
- Dead Animal Pick-up

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Operations Manager	1	1
Operator	3	3
Winter Seasonal	1	0
Summer Seasonal	2	2





## **2017 Operations Department Major Expenses**

Bucket Truck

\$10,000

The \$10,000 amount will not cover the entire cost of a bucket truck but it will reduce the amount of debt we would need to take out. Currently the agreement with Muskingum University is working but once the Decorative Street Lights at Garland Commons are dedicated to the Village we will likely need the bucket truck more often than the University can spare it.

### **2017 Potential Paving List**

- North Liberty, South Street to Center Street (1086' x 21')
- East end of Maple Avenue (230' x 12')
- Sunafrank Alley from Cherry Lane to High Street (175' x 18')
- Lakeside Drive from new SRTS sidewalk heading south (212' x 18')
- Chestnut Alley, north of Main Street (185' x 12')
- Garfield Avenue patch (40' x 8')
- Community Commons patch (9' x 8')
- 155 W. Main Street patch (5' x 7')

Total Available for Paving/Street Repair: \$76,500

### **2017 Brick Street Repair**

Montgomery Blvd – Curb to Curb for approximately 190 Square Yards

Village plans remove and clean bricks, pour 6" of concrete and replace bricks on top of concrete base

Total Available for Brick Street Repair: \$20,000



Operations Department Vehicle/Equipment Replacement Schedule								
Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost
Ford F250	2015	Excellent		1			\$ 25,000	\$ 24,650
GMC Utility Truck	1997	Fair	19 years				\$ 30,000	\$ 25,000
GMC Dump Truck - 2 Ton	2001	Fair	15 years				\$ 68,000	\$ 62,000
Swartz Street Sweeper - A4000	2002	Fair	14 years				\$ 110,000	\$ 90,000
JD Leaf Loader	2005	Excellent	11 years				n/a	\$ 12,000
GMC Utility Truck	2006	Excellent	10 years				\$ 30,000	\$ 20,000
GMC Dump Truck	2008	Excellent	8 years				\$ 68,000	\$ 61,000
Ford Dump Truck	2011	Excellent	5 years				\$ 48,000	\$ 42,550
New Holland Tractor	1999	Fair	17 years				\$ 25,000	\$ 18,000
Kubota Tractor	2003	Fair	13 years				\$ 20,000	\$ 15,000
Case 580	2003	Fair	13 years				\$ 60,000	\$ 50,000
John Deer Gator	2006	Good	10 years				\$ 15,000	\$ 15,000
Ex Mark Mower	2016	Excellent		1			\$ 11,000	\$ 14,000
Air Compressor	n/a	Good	n/a				n/a	n/a

## New Concord Operations Department

2016 Proposed Operations Department & Street Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>Operations Department Expenditures</b>					
Street Maint. Salaries	\$82,000.00	\$ 88,803.00	108%	\$ 92,000.00	3%
Personnel Benefits	\$30,000.00	\$ 27,329.00	91%	\$ 30,000.00	9%
Travel and Training	\$461.00	\$ 307.00	67%	\$ 750.00	59%
Utilities	\$34,000.00	\$ 27,498.00	81%	\$ 30,000.00	8%
Professional Services	\$11,000.00	\$ 13,270.00	121%	\$ 14,000.00	5%
Supplies, Repairs & Maint	\$24,000.00	\$ 20,573.00	86%	\$ 21,000.00	2%
Truck Lease principle	\$4,676.00	\$ 4,676.00	100%	\$ 4,799.00	3%
Truck Lease interest	\$653.00	\$ 653.00	100%	\$ 531.00	-19%
Transfers Out	\$0.00	\$ -	0%	\$ -	
Capital Improvements	\$19,000.00	\$ 18,913.00	100%	\$ 10,000.00	-47%
Capital Improvements Restricted	\$0.00	\$ -	0%	\$ -	
<b>TOTAL STREET MAINTENANCE</b>	<b>\$205,790.00</b>	<b>\$ 202,022.00</b>	<b>98%</b>	<b>\$203,080.00</b>	<b>1%</b>
<b>***Permenant Appropriations for Operations Department: \$203,953</b>					
MVL Tax Capital Improvement	\$4,644.00	\$ 3,996.00	86%	\$ 4,000.00	0%
<b>***Permenant Appropriations for MVL Tax: \$4,186</b>					
Permissive Tax Capital Improve	\$6,816.00	\$ 6,800.00	100%	\$ 7,500.00	9%
<b>***Permenant Appropriations for Permissive Tax: \$8,405</b>					
<b>Street Assessment Fund Expenditures</b>					
Repairs and Maintenances	\$35,000.00	\$ 28,223.00	81%	\$ 29,000.00	3%
Capital Improvement	\$60,000.00	\$ 66,487.00	111%	\$ 85,000.00	22%
Auditor & Treasurer's Fees	\$2,000.00	\$ 1,815.00	91%	\$ 2,000.00	9%
<b>Total Street Assessment Fund</b>	<b>\$97,000.00</b>	<b>\$ 96,525.00</b>	<b>100%</b>	<b>\$116,000.00</b>	<b>17%</b>
<b>***Permenant Appropriations for Street Assessment Fund: \$118,713</b>					

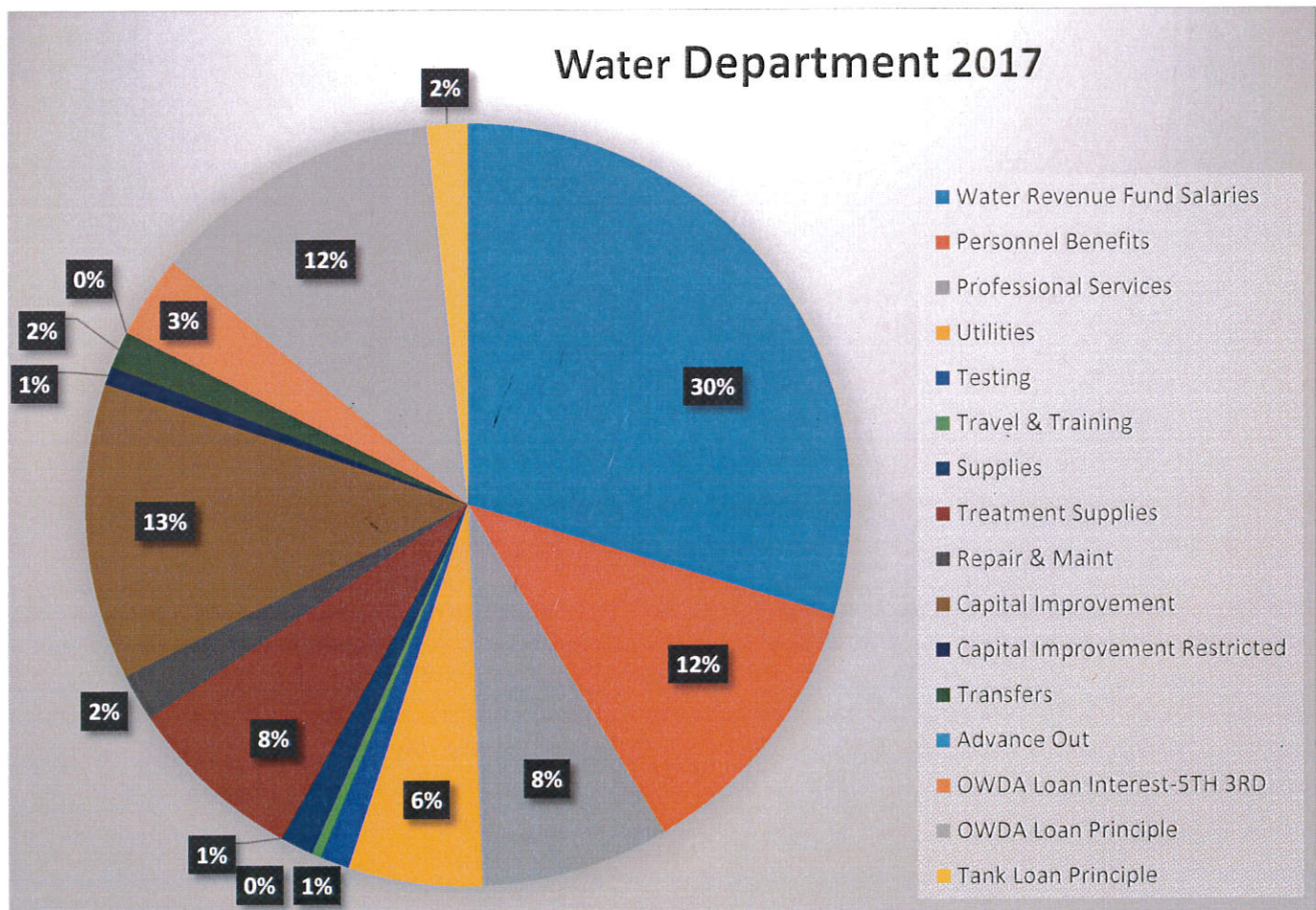


## Water Department

### Objectives and Activities

- Deliver safe, reliable, high-quality water in sufficient volume to meet consumers' needs
- Protect public health by ensuring delivered water complies with regulatory standards and addressing emergency situations promptly and thoroughly
- Improve operations and services, achieving cost-effectiveness and efficiency without sacrificing quality
- Plan for the future by investing today in preventive maintenance, periodic renewal, and replacement of facilities

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Plant Superintendent	.5	.5
Plant Operator	1.5	2



## 2017 Water Department Major Expenses

Backwash Pump	\$15,000
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Water Meters	\$7,000
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Highland Avenue Waterline Replacement	\$29,000
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Friendship Drive Phased Waterline Replacement	\$39,000
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Ground Water Storage Tank Replacement Project	\$850,000
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Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost
<b>Water Treatment Plant</b>								
Backwash pump	1995	Poor	21	Not tracked	2017	15 years	\$15,000	Unknown
Carbon Feeder	1995	Fair	21	Not tracked	2018	20 years	\$20,000	Unknown
Clarifier Rehabilitation	N/A	Poor	21		2018	30 years	\$125,000	N/A
Filter Face Piping	N/A	N/A			2020	20 + years	\$175,000	Improvement
Generator	N/A	N/A			2017	20 + years	\$95,000	N/A
Roof Replacement		Fair		Clearwell room	2018	20 years	\$4,000	Unknown
Upper reservoir siphon line					2017	10 years	\$2,500	Improvement
Chemical pumps	Varies	Varies			As needed	2 years	\$3,000	Varies
High Service Pump	1995	Fair	21		As needed	15 years	\$20,000	
Benchtop Turbidimeter	2005	Fair	11		2018	10 years	\$4,000	\$3,200
CL17 Analyzer	2005	Fair	11		2018	10	\$4,500	
SCADA computer	2014	Fair	3		2017	5 years	\$4,000	\$3,500
<b>Waste Water Plant</b>								
Generator	N/A	N/A			2017	20 + years	\$95,000	N/A
Pump(s)	Various	Varies			As needed	10 Years	\$15,000	Varies
Lab Bldg roof	1984	Poor	20		2017	20 + years	\$8,000	N/A
Dissolved O2 Meter	2005	Fair	10		2017	10 Years	\$1,500	\$875
Ammonia Meter	2000	Fair	15		2017	10 Years	\$1,695	\$1,500
UV Bulbs	2014	Fair	1.5		2017	2 years	\$1,500	\$1,500
Filter Control Replacement	1984	Fair	33		2018	32 years	\$25,000	Unknown
Belt Press maintenance	2008	Fair			2018	10 Years	\$5,000	Unknown
Blowers	Varies	Fair			2018	10 years	\$5,000	\$3,500
Aire02 Aerator/Mixer	N/A	N/A			2019		\$124,000	\$124,000

This Equipment Replacement schedule is intended to replace equipment as per manufacturer's specifications.

Equipment may need to be replaced sooner or later than anticipated.

While it is not a comprehensive list, it is a good faith effort at identifying our equipment replacement needs.



## New Concord Water Department

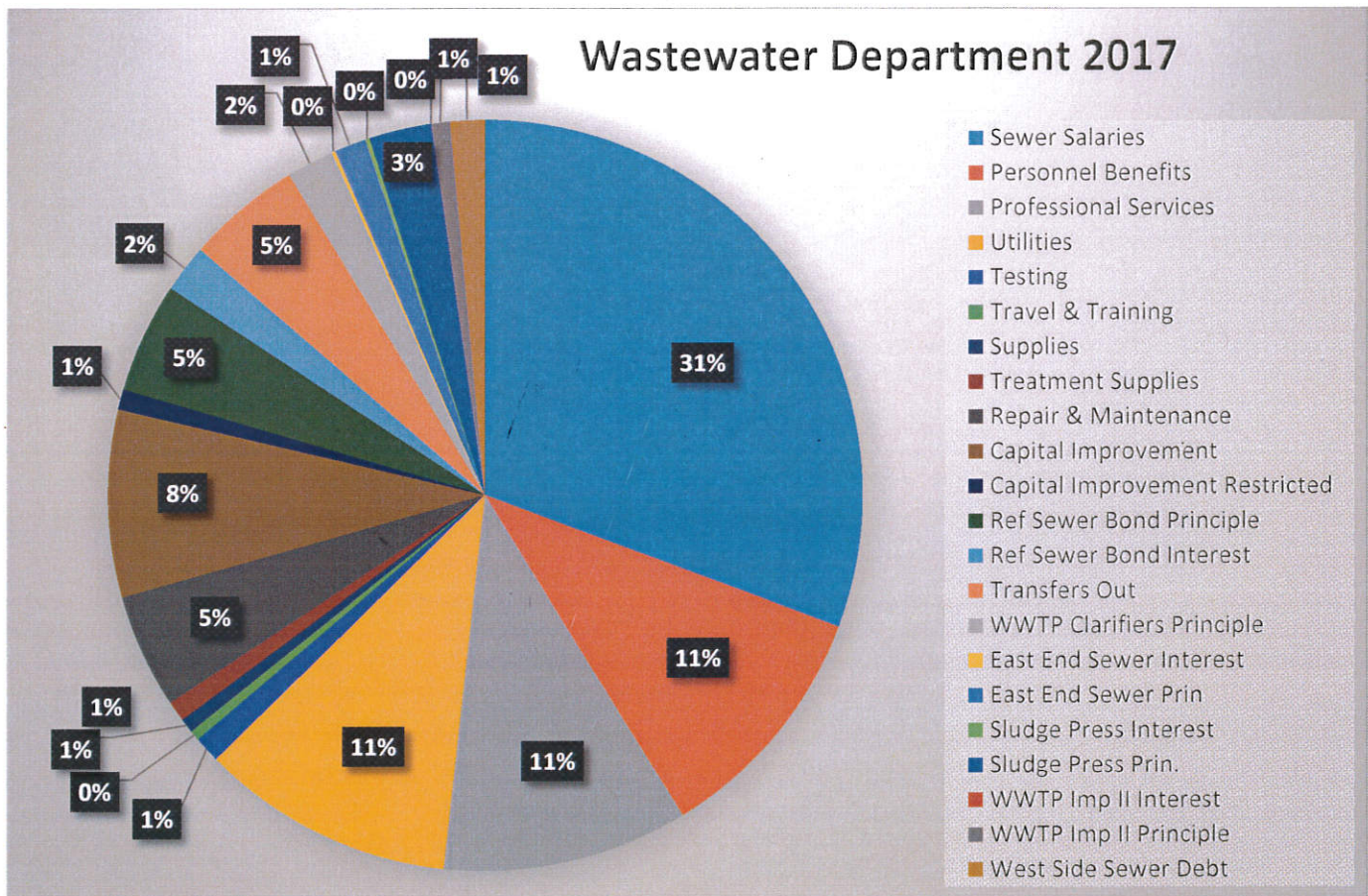
2016 Proposed Water & Utility Deposit Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>Water Department Expenditures</b>					
Water Revenue Fund Salaries	\$175,000.00	\$ 175,971.00	101%	\$ 190,000.00	7%
Personnel Benefits	\$60,000.00	\$ 62,006.00	103%	\$ 75,000.00	17%
Professional Services	\$41,000.00	\$ 49,789.00	121%	\$ 51,000.00	2%
Utilities	\$36,000.00	\$ 34,538.00	96%	\$ 36,000.00	4%
Testing	\$10,000.00	\$ 6,318.00	63%	\$ 8,000.00	21%
Travel & Training	\$2,000.00	\$ 1,287.00	64%	\$ 2,500.00	48%
Supplies	\$7,000.00	\$ 3,414.00	49%	\$ 9,000.00	62%
Treatment Supplies	\$37,000.00	\$ 47,826.00	129%	\$ 48,000.00	0%
Repair & Maint	\$23,500.00	\$ 11,237.00	48%	\$ 13,000.00	14%
Capital Improvement	\$72,000.00	\$ 15,732.00	22%	\$ 80,000.00	80%
Capital Improvement Restricted	\$0.00	\$ -	0%	\$ 5,000.00	0%
Transfers	\$5,000.00	\$ -	0%	\$ 10,000.00	0%
Advance Out	\$0.00	\$ -	0%	\$ -	0%
OWDA Loan Interest-5TH 3RD	\$27,000.00	\$ 18,716.00	69%	\$ 22,371.00	16%
OWDA Loan Principle	\$75,000.00	\$ 74,432.00	99%	\$ 78,628.00	5%
Tank Loan Principle	\$10,843.00	\$ 10,843.00	100%	\$ 10,844.00	0%
<b>Total Water Dept.</b>	<b>\$581,343.00</b>	<b>\$ 512,109.00</b>	<b>88%</b>	<b>\$ 639,343.00</b>	<b>20%</b>
<b>***Water Department Permanent Appropriations: \$678,727</b>					
<b>Utility Deposit Expenditures</b>					
Utility Deposits Refunded	\$3,000.00	\$ 1,732.00	58%	\$ 3,000.00	42%
Deposits Applied	\$3,000.00	\$ 2,341.00	78%	\$ 3,000.00	22%
Transfers	\$15,000.00	\$ -	0%	\$ 15,000.00	0%
<b>Total Utility Deposits</b>	<b>\$21,000.00</b>	<b>\$ 4,076.00</b>	<b>19%</b>	<b>\$ 21,000.00</b>	<b>80%</b>
<b>***Utility Deposit Permanent Appropriations: \$26,149</b>					

## Wastewater Department

### Objectives and Activities

- Protect public health by protecting Ohio waterways, ensuring treated water complies with regulatory standards, and addressing emergency situations promptly and thoroughly
- Improve operations and services, achieving cost-effectiveness and efficiency without sacrificing quality
- Plan for the future by investing today in preventive maintenance, periodic renewal, and replacement of facilities
- Perform Laboratory analysis on waste water to measure the performance of treatment system.

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Plant Superintendent	.5	.5
Plant Operator	1.5	2



## 2017 Sewer Department Major Expenses

Electric Work at Plant	\$12,500
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Lab Roof Repair	\$8,000
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Sewerline Televising	\$5,000
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Shadyside Drive/Rt 40 Sewerline Extension (20% of \$120,000)	\$24,000
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## New Concord Wastewater Department

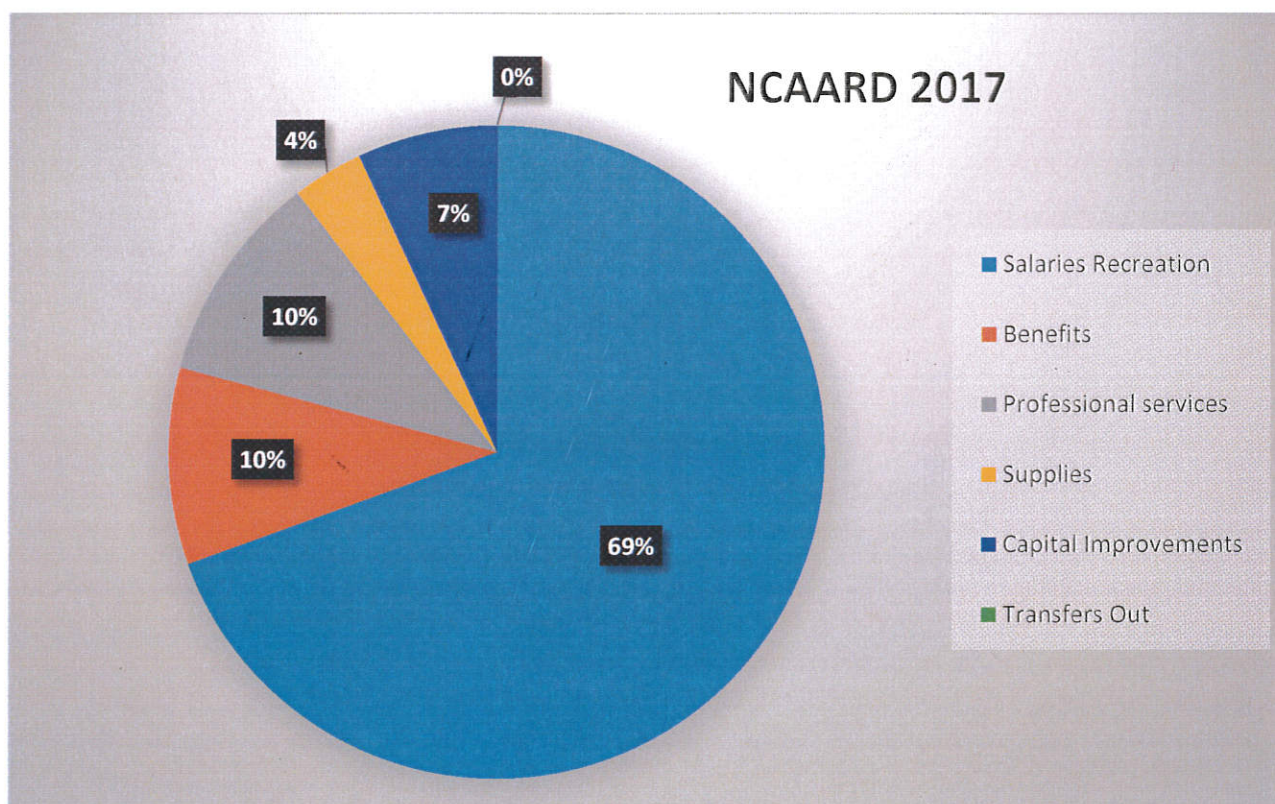
2016 Proposed Wastewater Dept, Debt and Reserve Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>Wastewater Department Expenditures</b>					
Sewer Salaries	\$160,000.00	\$ 164,932.00	103%	\$ 175,000.00	6%
Personnel Benefits	\$60,000.00	\$ 55,207.00	92%	\$ 60,000.00	8%
Professional Services	\$66,000.00	\$ 55,775.00	85%	\$ 60,000.00	7%
Utilities	\$55,000.00	\$ 61,902.00	113%	\$ 62,000.00	0%
Testing	\$7,500.00	\$ 5,474.00	73%	\$ 6,500.00	16%
Travel & Training	\$2,000.00	\$ 1,641.00	82%	\$ 2,500.00	34%
Supplies	\$5,500.00	\$ 2,791.00	51%	\$ 3,500.00	22%
Treatment Supplies	\$4,000.00	\$ 4,000.00	100%	\$ 5,000.00	20%
Repair & Maintenance	\$35,000.00	\$ 24,342.00	70%	\$ 28,000.00	12%
Capital Improvement	\$51,000.00	\$ 11,182.00	22%	\$ 46,000.00	76%
Capital Improvement Restricted	\$0.00	\$ -	0%	\$ 5,000.00	0%
Ref Sewer Bond Principle	\$25,889.00	\$ 26,228.00	101%	\$ 27,018.00	3%
Ref Sewer Bond Interest	\$12,921.00	\$ 12,582.00	97%	\$ 11,792.00	-6%
Transfers Out	\$28,000.00	\$ 27,292.00	97%	\$ 28,000.00	3%
WWTP Clarifiers Principle	\$11,646.00	\$ 11,646.00	100%	\$ 11,646.00	0%
East End Sewer Interest	\$911.00	\$ 911.00	100%	\$ 835.00	-8%
East End Sewer Prin	\$7,675.00	\$ 7,675.00	100%	\$ 7,752.00	0%
Sludge Press Interest	\$1,899.00	\$ 2,359.00	124%	\$ 1,128.00	-52%
Sludge Press Prin.	\$14,557.00	\$ 14,097.00	97%	\$ 15,329.00	9%
West Side Sewer Debt	\$8,517.00	\$ 8,517.00	100%	\$ 8,517.00	0%
<b>Total Sewer Fund Expense</b>	<b>\$558,015.00</b>	<b>\$ 498,553.00</b>	<b>89%</b>	<b>\$565,517.00</b>	<b>12%</b>
<b>***Sewer Fund Permanent Appropriations: \$571,666</b>					
<b>Wastewater Plant Debt</b>					
USDA WWTP Bonds Int	\$12,292.00	\$ 12,114.00	99%	\$ 12,067.00	0%
USDA WWTP Bonds Principle	\$10,000.00	\$ 10,000.00	100%	\$ 10,300.00	3%
Transfers Out	\$0.00	\$ -	0%	\$ -	0%
<b>Total Sewer Plant Debt</b>	<b>\$22,292.00</b>	<b>\$ 22,114.00</b>	<b>99%</b>	<b>\$22,367.00</b>	<b>1%</b>
<b>***Sewer Plant Debt Fund Permanent Appropriations: \$22,367</b>					
<b>Wastewater Reserves</b>					
Sewer Plant Major Repair & Mt	\$0.00	\$ -	0%	\$ -	0%
Capital Improvements	\$5,000.00	\$ -	0%	\$ 5,000.00	0%
Transfers Out	\$0.00	\$ -	0%	\$ -	0%
<b>Total Sewer Plant Reserve</b>	<b>\$5,000.00</b>	<b>\$ -</b>	<b>0%</b>	<b>\$5,000.00</b>	<b>0%</b>
<b>***Sewer Plant Reserve Fund Permanent Appropriations: \$47,305</b>					

## Recreation Department (NCAARD)

### Objectives and Activities

- NCAARD develops arts and recreation programming and facilities in the New Concord Area, offering participatory and inclusive activities that engage, inspire, and educate.
- Work with the Village Council on the Community Innovation grant to set long term recreation goals for the New Concord Area.
- Continue to provide support for the operations of the New Concord Area Pool (NCAP).
- Offer strong programs and adapt programming to meet the needs, passions, gifts, and talents of the community.

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Program Director	.5	.5
Intern	1	1





## New Concord Area Arts & Recreation District

2016 Proposed Recreation & Pool Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
<b>NCAARD Expenditures</b>					
Salaries Recreation	\$19,000.00	\$ 16,903.00	89%	\$ 20,000.00	15%
Benefits	\$3,000.00	\$ 2,291.00	76%	\$ 2,800.00	18%
Professional services	\$3,000.00	\$ 4,220.00	141%	\$ 3,000.00	-29%
Supplies	\$1,000.00	\$ -	0%	\$ 2,500.00	0%
Capital Improvements	\$2,000.00	\$ 13,050.00	653%	\$ 2,000.00	-85%
Transfers Out	\$0.00	\$ -	0%	\$ -	0%
<b>Total NCAARD</b>	<b>\$28,000.00</b>	<b>\$ 36,464.00</b>	<b>130%</b>	<b>\$ 30,300.00</b>	<b>-17%</b>
<b>***NCAARD Permenant Appropriations: \$46,315</b>					

## **New Concord Area Pool**

### Objectives and Activities

- To maintain a safe and enjoyable pool environment, all swimmers and other pool visitors, employees, and volunteers.
- Increase the number of seasonal pool passes purchased.
- Offer a variety of special events/programs to assist with pool fundraising efforts.

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Pool Manager	1	1
Lifeguards	5	5

## New Concord Area Pool

2016 Proposed Recreation & Pool Fund Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 County Auditor Budget	2017 Necessary Budget	2017 % Increase Over 2016 Spent
New Concord Area Pool Expenditures						
Swimming Pool Salaries	\$29,000.00	\$ 26,715.00	92%	\$ 20,000.00	\$ 28,000.00	5%
Benefits	\$6,000.00	\$ 3,309.00	55%	\$ 2,000.00	\$ 4,500.00	26%
Contracts	\$0.00	\$ -	0%	\$ -	\$ -	0%
Utilities	\$1,800.00	\$ 2,600.00	144%	\$ 1,500.00	\$ 2,600.00	0%
Professional Services	\$2,300.00	\$ 2,275.00	99%	\$ 1,000.00	\$ 2,500.00	9%
Concession Supplies	\$4,300.00	\$ 7,080.00	165%	\$ 3,500.00	\$ 7,200.00	2%
Chemicals and Supplies	\$200.00	\$ 1,471.00	736%	\$ 500.00	\$ 1,600.00	8%
Repairs and Maintenance	\$1,300.00	\$ 900.00	69%	\$ 500.00	\$ 1,000.00	10%
Capital Expenditures	\$1,000.00	\$ -	0%	\$ -	\$ -	0%
Transfers Out	\$0.00	\$ -	0%	\$ -	\$ -	0%
<b>Total Pool</b>	<b>\$45,900.00</b>	<b>\$ 44,350.00</b>	<b>97%</b>	<b>\$ 29,000.00</b>	<b>\$ 47,400.00</b>	<b>6%</b>

\*\*\*NCAP Permanent Appropriations: \$30,213

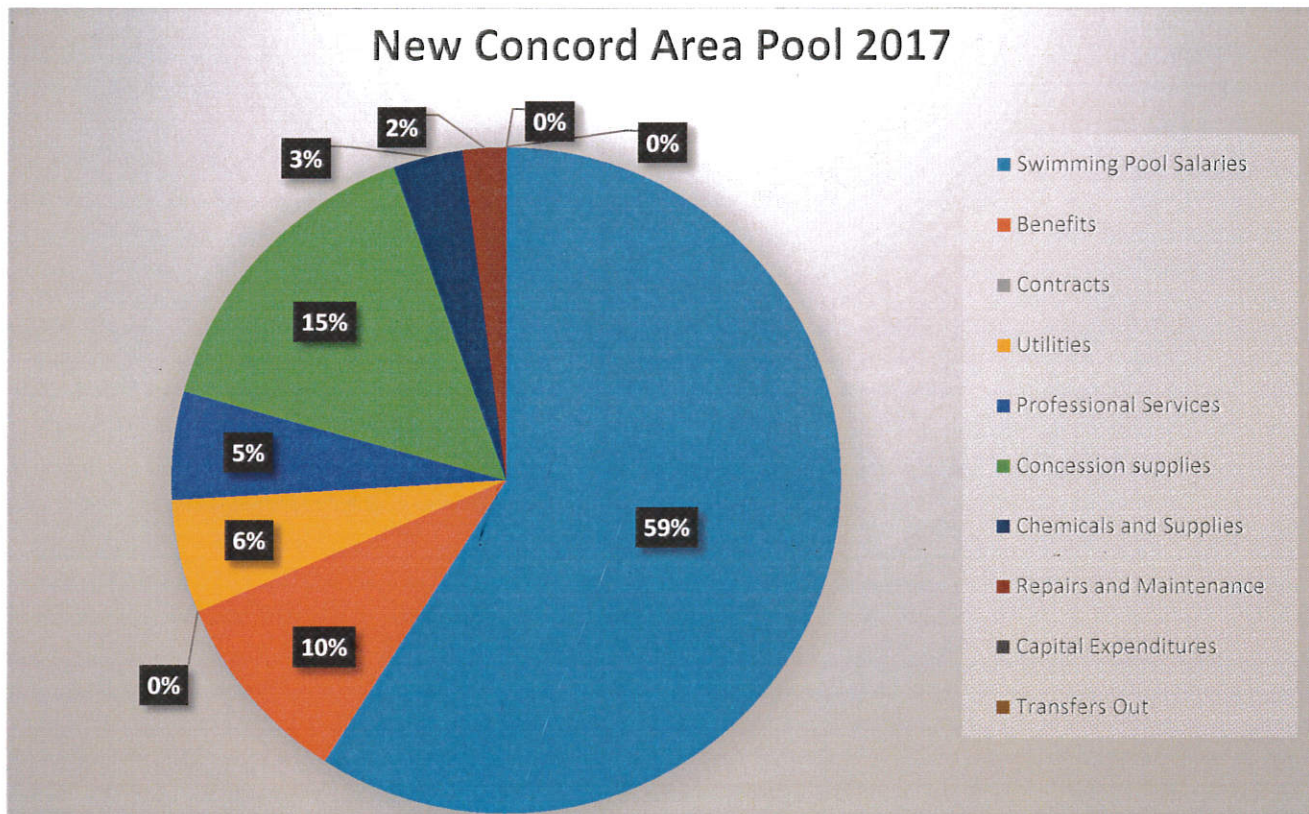


## New Concord Area Pool

### Objectives and Activities

- To maintain a safe and enjoyable pool environment, all swimmers and other pool visitors, employees, and volunteers.
- Increase the number of seasonal pool passes purchased.
- Offer a variety of special events/programs to assist with pool fundraising efforts.

Position Titles	2016 Current Number (FTEs)	2017 Adopted (FTEs)
Pool Manager	1	1
Lifeguards	5	5



## Celebrate New Concord

2016 Proposed Celebrate New Concord Expenditures	2016 Adopted Budget	2016 YTD Spent	2016 YTD % Spent of Adopted Budget	2017 Proposed Budget	2017 % Increase Over 2016 Spent
Celebrate New Concord Expenditures					
Celebrate N C Profess. Services	\$7,500.00	\$ 5,292.00	71%	\$ 7,500.00	7%
Misc Expenses	\$500.00	\$ 107.00	21%	\$ 3,000.00	96%
Transfers out	\$0.00	\$ -	0%	\$ -	0%
<b>Total Celebrate NC Expense</b>	<b>\$8,000.00</b>	<b>\$ 5,399.00</b>	<b>67%</b>	<b>\$ 10,500.00</b>	<b>54%</b>
<b>***Celebrate New Concord Permanent Appropriations: \$16,464</b>					



REVENUE	2017 Projected Revenue	Year End 2016
Real Estate Taxes	\$ 92,000.00	\$ 99,943.00
Tang Pers Property	\$ -	\$ -
Intangible Tax		\$ -
<b>Total Local Taxes</b>	<b>\$ 92,000.00</b>	<b>\$ 99,943.00</b>
Income Tax	\$ 585,000.00	\$ 603,803.00
Income Tax Safety Service	\$ 290,000.00	\$ 301,901.00
<b>Total Income Taxes</b>	<b>\$ 875,000.00</b>	<b>\$ 905,704.00</b>
State Shared Local Govern	\$ 26,000.00	\$ 27,464.00
State Shared Estate Tax	\$ -	\$ 28,561.00
State Shared Cigarette Tax	\$ 100.00	\$ 146.00
State Shared Other Rev.	\$ 500.00	\$ 1,550.00
Homestead and Rollback Rev.	\$ 5,000.00	\$ 6,338.00
Elec. & Gas Dereg. Receipt		\$ -
Tang Pers Property Reimb	\$ -	\$ -
Revenue in Lieu of Taxes	\$ -	\$ -
<b>Total State Shared Revenue</b>	<b>\$ 31,600.00</b>	<b>\$ 64,059.00</b>
Police Training - Restricted	\$ 2,200.00	\$ 1,120.00
Police Grants and Contracts	\$ -	\$ 9,223.00
Court Fines	\$ 35,000.00	\$ 48,014.00
Court Fines - Agency Funds	\$ 12,250.00	\$ 16,262.00
Building Permits	\$ 300.00	\$ 305.00
Misc Permits	\$ 1,000.00	\$ 1,400.00
Fines OVMI Educ	\$ -	\$ -
Musk Co Drug Fines - educ	\$ -	\$ -
Collection Fee	\$ 300.00	\$ 405.00
Court Ordered Restitution	\$ -	\$ -
Continuing Police Training	\$ -	\$ 3,815.00
Proceeds from Notes	\$ -	\$ -
Interest on Investments	\$ 2,000.00	\$ 2,206.00
Contributions - Police Department	\$ -	\$ 5,140.00
Rental Income	\$ 14,000.00	\$ 14,553.00
Misc Income	\$ 4,000.00	\$ 7,202.00
Advance In	\$ -	\$ -
Transfers In	\$ -	\$ 3,892.00
<b>Total General Misc. Revenue</b>	<b>\$ 71,050.00</b>	<b>\$ 113,537.00</b>
<b>Total General Fund Revenue</b>	<b>\$ 1,069,650.00</b>	<b>\$ 1,183,243.00</b>

REVENUE	2017 Projected Revenue	Year End 2016
Streets - MVL	\$ 9,000.00	\$ 9,378.00
Streets - Gas Excise Tax	\$ 29,000.00	\$ 29,762.00
Streets - Gas Tax	\$ 15,000.00	\$ 15,538.00
Misc Income	\$ -	\$ 2,586.00



Streets - Transfers	\$ 140,000.00	\$ 120,000.00
<b>Total Street Maintenance Revenue</b>	<b>\$ 193,000.00</b>	<b>\$ 177,264.00</b>

Monthly MVL Tax	\$ 600.00	\$ 752.00
Gas Excise Tax	\$ 2,070.00	\$ 2,196.00
S H IMP State Gas Tax	\$ 1,100.00	\$ 1,260.00
Transfers In	\$ 30.00	\$ 30.00
<b>Total MVL Tax Revenue</b>	<b>\$ 3,800.00</b>	<b>\$ 4,238.00</b>

Permissive Tax Rev	\$ 6,770.00	\$ 8,059.00
Transfers In	\$ 30.00	\$ 30.00
<b>Total Permissive Tax Revenue</b>	<b>\$ 6,800.00</b>	<b>\$ 8,089.00</b>

Taxes-Real Estate	\$ 90,000.00	\$ 100,448.00
Homestead and Rollback Rev	\$ 5,000.00	\$ 5,850.00
Tangible Per. Prop Tax Reimb	\$ -	\$ -
Rev. in lieu of Taxes	\$ -	\$ -
Street Repair Levy	\$ -	\$ -
<b>Total Street Assessment Revenue</b>	<b>\$ 95,000.00</b>	<b>\$ 106,298.00</b>

Celebrate New Concord Contrib.	\$ 7,000.00	\$ 7,720.00
<b>Total Celebrate New Concord</b>	<b>\$ 7,000.00</b>	<b>\$ 7,720.00</b>

Contributions Grants/Fees	\$ 14,000.00	\$ 20,000.00
Recreation Fund transfers in	\$ 7,000.00	\$ 7,000.00
<b>Total NCAARD</b>	<b>\$ 21,000.00</b>	<b>\$ 27,000.00</b>

Fire State Grants	\$ 2,000.00	\$ 2,000.00
Fire and EMS Contracts	\$ 135,000.00	\$ 140,327.00
EMS Run Charges	\$ 300,000.00	\$ 314,283.00
Proceeds from Notes	\$ -	\$ -
Contributions	\$ -	\$ -
Misc. Income	\$ 10,000.00	\$ 21,368.00
Transfers In	\$ 240,000.00	\$ 240,000.00
<b>Total Fire &amp; EMS Fund</b>	<b>\$ 687,000.00</b>	<b>\$ 717,978.00</b>

Revenue in Lieu of Taxes	\$ 20,000.00	\$ 21,609.00
Proceeds from Notes and Bonds	\$ -	\$ -
Transfers In	\$ -	\$ -
<b>Community Commons Development</b>	<b>\$ 20,000.00</b>	<b>\$ 21,609.00</b>

REVENUE	2017 Projected Revenue	Year End 2016
Water System Improvement Misc Rev	\$ -	
Transfer In	\$ 10,000.00	

Advances In	\$ -
Proceeds from Bond and Notes	\$ 875,000.00
<b>Total Water System Improvement Fund</b>	<b>\$ 885,000.00</b>

Water Billing	\$ 507,800.00	\$ 526,745.00
Bulk Water Sales	\$ 12,000.00	\$ 13,400.00
Microcystins Testing Fees	\$ 15,000.00	\$ 15,200.00
Water Tap Fees	\$ -	\$ -
Misc. Rev	\$ 200.00	\$ 3,159.00
Penalty Fees	\$ 4,000.00	\$ 7,324.00
Advance In	\$ -	\$ -
Transfers In	\$ -	\$ -
<b>Total Water Revenue</b>	<b>\$ 539,000.00</b>	<b>\$ 565,828.00</b>

Sewer Billing	\$ 498,800.00	\$ 511,220.00
Sewer Disposal- Guernsey Co.		\$ -
Waste Haulers	\$ 5,000.00	\$ 7,055.00
Sewer Tap Fees	\$ -	\$ -
Penalty Fees	\$ 1,000.00	\$ -
Misc. Revenue	\$ 200.00	\$ 2,725.00
Sludge Press		\$ -
Transfers In		\$ -
<b>Total Sewer Revenue</b>	<b>\$ 505,000.00</b>	<b>\$ 521,000.00</b>

Proceeds from Notes	\$ -	\$ -
Debt Service Fund Transfers In	\$ 22,367.00	\$ 22,292.00
<b>Total Debt Service Fund</b>	<b>\$ 22,367.00</b>	<b>\$ 22,292.00</b>

Loan Proceeds WWTP Resv fd	\$ -	\$ -
WWTP Reserve Fund Trans. In	\$ 5,000.00	\$ 5,000.00
<b>Total WWTP Reserve Fund</b>	<b>\$ 5,000.00</b>	<b>\$ 5,000.00</b>

Swimming Pool Grants		\$ -
Season Passes	\$ 11,000.00	\$ 12,350.00
Daily Passes	\$ 5,000.00	\$ 7,864.00
Special Events	\$ 2,000.00	\$ 2,425.00
Concession Receipts	\$ 8,500.00	\$ 10,440.00
Programs	\$ 2,000.00	\$ 2,516.00
Save the Poolooza	\$ 1,500.00	\$ 1,042.00
Misc. Revenue	\$ -	\$ -
Donations	\$ -	\$ -
Transfer In	\$ -	\$ -
<b>Total Swimming Pool Revenue</b>	<b>\$ 30,000.00</b>	<b>\$ 36,637.00</b>

<b>Utility Deposits</b>	<b>\$ 3,000.00</b>	<b>\$ 4,900.00</b>
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Total Projected Revenue

\$ 4,092,617.00